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Contact Us:
www.setlinings.com
info@setlinings.com

Happy New Year 2010

SET LININGS wishes a HAPPY, HEALTHY and SUCCESSFUL new year to all our clients, colleagues and friends. We are looking forward to another challenging year filled with new projects and events.

We are pleased to keep you, our clients and partners regularly updated about our new initiatives through these newsletters, and we are always happy to answer any direct questions you may have about our services and our company in general. In this issue we give you information on some of the many exciting initiatives and projects we are currently working on and what is to come in the new year.



The new Star in the 7L Constellation

Yes, **SET LININGS POLSKA SP. Z O.O.** is the new shining star in the growing constellation of companies of the **SET LININGS** Group.

The company is in operation from 1st December 2009 on and is serving the eastern Europe markets.

SET LININGS have presently companies established in Portugal, France, Germany, Poland, South Africa, Mozambique, New Caledonia and Bahrain (Middle East).



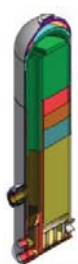
SET LININGS Group Marketing Meeting



Lisbon was host to the first Marketing Coordination Meeting of **SET LININGS** Group.

The executives and department heads of the **SET LININGS** Group of companies held their first international marketing coordination meeting last December 1st. The objective was to establish and implement the group business strategy.

The next coordination meeting was scheduled for March 9&10 in Żarów, Poland.



Synergies with Pirson Group

SET LININGS INTERNATIONAL and **PIRSON REFRACTORIES NV** have successfully accomplished the first major project in close collaboration. This time in the steel industry, for SSAB in Sweden.

In Oxelosund, Sweden, both companies have recently finished the refractory installation of 3 Hot Blast Stoves and Hot Blast Main.

The installation was achieved safely, within the time and respecting the quality standards imposed.



Current Projects

In the Primary Aluminium Industry, **SET LININGS** have just finished the refractory installation of the 2 new anode baking furnaces of AP design and casthouses of Qatatum, in Doha, Qatar.

In Abu Dhabi for Emirates Aluminium, the first anode baking furnace of Riedhammer design was successfully accomplished before the end of the year. The installation of the second anode baking furnace is ongoing.

Both plants have been fired and have produced the first metal.

Regarding other industries, it is worth of mention that:

- In New Caledonia, for SLN, **SET LININGS** have just finished the complete hot replacement of a Demag Nickel electric furnace roof during its normal operation;
- In Germany for Paul Wurth, **SET LININGS** have completed the heating-up of ZKS Dillingen Coke Ovens Battery 3, allowing first coke to be expected by mid-January;
- Once again, Saint Gobain have entrusted another complete float glass furnace refractory installation to **SET LININGS**. This time the project is in Ain El Soukhna, in Egypt and is starting early 2010.

SET LININGS is presently running refractory installation projects in Portugal, Spain, France, Italy, Germany, Poland, Turkey, Norway, Egypt, Qatar, U.A.E. and New Caledonia.

Environment protection, Health, Safety and Quality in the workplace are fundamental in **SET LININGS**. This applies to all **SET LININGS** projects and is the way we make business.



Set Linings International SA

Condomínio Empresarial da Moita - Bloco I • Abreu Pequeno • 2860-579 Moita • Portugal
 Tel.: (+351) 212 809 170 • Fax: (+351) 212 809 179